# SUNY Sullivan Strategic Plan 2023 - 2028

## Why SUNY Sullivan?

SUNY Sullivan is a forward-

### **Core Values**

The SUNY Sullivan community values these elements as core to our identity:

- 1. <u>Equitable access</u> to educational opportunities.
- 2. Critical inquiry and creativity as paths to transformation.

- ii. Create assessment metrics
- iii. Implement spaces and resources
- iv. Analyze and Evaluate the evidence
- 5. Goal 5: Review of admission enrollment and onboarding process
  - i. Identify barriers to processes for enrollment and housing
  - ii. Determine strategies to remove the barriers
  - iii. Create assessment metrics
  - iv. Update and implement enrollment and housing processes
  - v. Analyze and evaluate the evidence

### 2. Priority B: Financial Stability and Analysis

- 1. Goal 1: Partner with SUNY resources for technical support for planning and budgetary analysis.
- 2. Goal 2: Implement resource planning and allocation that connects to Annual Planning & Institutional Improvement.
- 3. Goal 3: Prioritize capital projects to maintain facilities and support institutional growth.
- 4. Goal 4: Establish a financial management plan for fiscal stability related to student billing, retirement costs, and affiliate entities.
- 5. Goal 5: Build capacity to establish and implement an advancement and stewardship strategy with the Foundation Board.
- 6. Goal 6: Complete a comprehensive financial analysis of academic programs.

#### 3. Priority C: Academic Success: Nursing

- 1. Goal 1: Secure grant funding to pay and retain additional qualified nursing faculty.
  - i. Identify what funding is needed and available
  - ii. Complete applications and apply
- 2. Goal 2: Establish a high-school-to-college pathway to prepare, advise, and recruit qualified nursing students.
  - i. Identify intended outcomes
  - ii. Design a Pathway plan
  - iii. Develop and Implement the plan
  - iv. Analyze and Evaluate the evidence + Submit Report
- 3. Goal 3: Establish a health sciences pathway to prepare, advise, mentor, and recruit qualified nursing students.
  - i. Identify intended outcomes
  - ii. Design a Pathway plan
  - iii. Develop and Implement the plan
  - iv. Analyze and Evaluate the evidence